

PCHS Milestones

Peninsula Community Health Services of Washington (PCHS) began formal operations as Kitsap Community Clinic (KCC) in December 1987. KCC operated with a community advisory board that included volunteer providers and a small staff of seven. In 1993, the organization received its first §330(e) funding as a federally qualified community health center (FQHC) and became a full-fledged FQHC in 1995. Over the years, the organization has gone through a multitude of changes including additional sites and expansion of services, but one thing remains the same, the basic goal to provide accessible, affordable, compassionate, quality health care services for our communities.

1984 Kitsap Community Clinic was initiated as a program by a county-wide Task Force on Health Care Access through Kitsap Community Access Program (KCAP) as an information and referral service. KCAP later became Kitsap Community Resources (KCR).

1987 Kitsap Community Clinic (KCC) opened its doors at 423 Pacific Avenue, Suite 406, downtown Bremerton, on December 9th, operating half-time.



1988 Staff of 11 provided 2,211 patient visits for primary care and 26 referrals and financial assistance for dental care. 87% of KCC patients have household incomes of less than \$1,000 a month.

1989 Volunteer medical director Willa Fisher, MD, fostered KCC to become an independent nonprofit organization. The first clinic director was hired in April. In 1989, KCC had 2,465 patient visits for primary care and 258 referrals and financial assistance for dental care.

1990 KCC began providing health care services on a full-time basis. The program expanded with the offering of the Women, Infants and Children (WIC) nutrition counseling and food supplement program at the Bremerton Clinic.

1991 Dr. Edwin Tegenfeldt joined KCC as its first medical director

1992 Primary medical services expanded to North Kitsap with the opening of a site in Poulsbo.

1993 The organization received funding under a Federal Section 330 grant, infusing \$233,125 in needed funding to clinic operations.

1994 KCC staff grew to 25, with Dr. Robert Rozendal heading the medical team of five physicians and an ARNP. The Regional Planning Council authorized

CDBG (Community Development Block Grant) funds to purchase a building at 616 Sixth Street for renovation and use as a community health center (formerly the Bremerton Food Center shopping complex). Barbara Malich stepped up to the role of Executive Director in September 1994. Year-end revenues are \$614,423. Total number of patients served grew to 6,466.

1995

The clinics enjoyed continued growth. More services and programs were offered to serve a growing population.

1996

Dental services were offered as a pilot project funded by United Way of Kitsap County. The organization's name changed to Kitsap Community Health Centers to better reflect expanded services. Poulsbo offices were expanded and relocated.



1997

KCHC moved to its new headquarters building, located at 616 Sixth Street. The building houses the Bremerton medical and dental clinics (12 exam rooms, 5 dental chairs), a WIC program site, a pharmaceutical dispensary, and administrative offices. August 1997 saw the opening of our dental doors to our first full-time dentist, Timothy Verharen, DDS. Dr. Robert Rozendal was named as new medical director.

1998

The Poulsbo Clinic expanded to full-time hours with additional providers. The Dental program added a second dentist. A pharmaceutical dispensary was developed for KCHC sliding scale patients.

1999



KCHC acquired Grays Harbor Community Health Centers (GHCHC) and created a new corporate entity: Peninsula Community Health Services (PCHS). PCHS opened a third Kitsap County site located in Port Orchard. The number of patients seen by our health center providers increased by 41% with the expansion of services in Grays Harbor and Port Orchard. By the end of the year, staff grew to 85, the number of patients served was 12,860 and annual program revenues totaled \$3,736,483.

2000

A total of 15,901 patients received care through PCHS. This included 12,433 medical patients, 2,549 dental patients and 2,090 WIC consumers.

2001

PCHS completed a major renovation of the Bremerton clinic which created an expanded capacity for medical care and doubled the capacity for dental care. Administrative offices moved to a separate location in downtown Bremerton. The logo graphic was changed.



Ground is broken on a new site in Aberdeen which when completed in spring 2002, would provide expanded primary medical services and a new dental care clinic for Grays Harbor County residents.

Provided dental education and outreach to 315 children and adults during PCHS' third annual "Smile Rescuers" free event.

National celebration for community and migrant health centers for 35 years of service to over 4,000 communities across the United States.

2002

The new health center in Aberdeen opened in June, providing Grays Harbor residents with a 14-exam room medical clinic and five-operatory dental clinic. To meet the growing needs of patients, PCHS launched an extended hours program at the Bremerton medical clinic offering weekday evening, weekend, and holiday hours. By year's end, the organization served 20,208 patients and employed more than 160 staff.

2003

PCHS participated in the national Bureau of Primary Health Care Health Disparities Collaborative for depression. A total of 95,771 medical and dental visits provided for 26,586 children and adults in Grays Harbor and Kitsap counties.

2004

The organization celebrated 15 years of providing comprehensive health care services for uninsured and underserved children and adults. By year's end, nearly 102,000 patient encounters have been provided in the communities where we serve. Our first Class A Pharmacy opened at 6th Street Clinic.

2005

The organization continued its vision to provide the highest quality health care services available. It worked with a half-dozen other state health centers to implement a new practice management program called NextGen. By year's end the combined clinics have serviced 26,634 children and adults through medical and dental visits. Ground was broken for a new state-of-the-art medical facility to replace the dated Port Orchard clinic.

2006

Operations began at the new Port Orchard building in mid-February. The organization continued its move into NextGen with the infrastructure for electronic medical records. After several months of negotiations, PCHS turned over control of the Aberdeen Medical, Aberdeen Dental, and Copalis Beach Medical clinics to Sea Mar Community Health Centers in November.



2007

PCHS partnered with six health, law enforcement, and social service agencies in establishing the Kitsap County Behavioral Health Alliance to focus on improving mental health services in the county. A two-year grant awarded by the State Health Care Authority allows PCHS to increase behavioral health services for patients of the Port Orchard clinic. Dr. Regina Bonnevie Rogers was named Medical Director and Dr. Doug Felts as Chief Medical Officer.

2008

PCHS provided services to 17,465 patients through 53,032 medical and dental visits. Began a major renovation of an office suite in preparation to permanently relocate its Poulsbo Medical Clinic.

2009

With a reduced staff, due to a change in the economy, the organization saw an impressive 20,959 patients for a total of 66,622 individual medical and dental visits. The relocated new clinic in Poulsbo began operations.



2010

Local homeless rates increased tremendously in Kitsap County and Peninsula Community Health Services saw an increase in uninsured rates of patients from 26% in 2009 to almost 42% in 2010. Although the outlook seemed dismal for community health centers with all of the cuts at the state and federal levels, PCHS continued to keep an open door for all.

2011

PCHS Board of Directors approved the development of a new clinic site across from Harrison Medical Center hospital in east Bremerton, due to an increase in patient enrollment. PCHS transitioned to complete utilization of patient electronic medical records in both medical and dental. Increase of the uninsured reached 50% of all PCHS patients. The Quality Department became more robust with the hiring of a Quality Director.

2012

The new Wheaton Way Clinic opened in January with an extended hours program. Four onsite pharmacies became fully electronic and integrated with medical and dental electronic records. A pilot program around patient centered medical home was implemented at the Wheaton Way site.



An all-staff celebration of 25 years of community service included recognition of founders and past board presidents held in August with a staff ice cream social event.

The Board of Directors re-endorsed the mission statement and added a guiding principle: *To see and value every person who comes through our doors.* PCHS providers saw 22,934 unduplicated patients.

PCHS pharmacies received the “Innovative Pharmacy Practice Award” for 2012, with a salute to Dr. Jennifer Kreidler-Moss, Pharmacy Director, from the Washington State Pharmacy Association.

In 2012, 19,991 patients used our medical services, 5,489 used our dental services, and 708 used our behavioral health services. The percentage of uninsured served by PCHS rose to 57%.

2013

The National Association of Community Health Centers (NACHC) awarded CEO Barbara Malich with the Elizabeth K. Cooke Advocacy MVP Award. The recognition honors the dedication and energetic efforts for advocates to generate public and political support for the strength and expansion of America’s Health Centers.

PCHS saw 23,069 unduplicated patients in 2013. Four full-time certified Enrollment Specialist staff were added to help PCHS patients and the general public navigate the full implementation of the national Affordable Care Act. Our uninsured patient rate dropped to 32% from the 2012 figure of 57%.

PCHS achieved accreditation through the AAAHC (Accreditation Association for Ambulatory Health Care, Inc) which includes recognition as a patient-centered medical home, reflecting the growth of our Quality Program.



Expansion of the behavioral health program was made possible with a grant from the John A. Hartford Foundation, funded by a two-year Social Innovation Fund grant by the Corporation for National and Community Service. The Margaret A. Cargill Foundation provided the matching funds on our behalf. PCHS providers collaborated with Project IMPACT (Improving Mood-Promoting Access to Collaborative Treatment) at the University of Washington. By year’s end, PCHS employed four licensed behavioral health providers, a psychiatric ARNP, and a part-time psychiatrist on staff, integrating patient care with medical providers.

Pharmacy achieved accreditation as a Diabetes Education Program through the American Association of Diabetes Educators. PCHS pharmacies continued a

tradition of high achievement by receiving 100% in all categories surveyed by the Washington State Board of Pharmacies.

The Patient Services Center was created to centralize phone services.

PCHS website got a much needed makeover! The site is now modern and interactive. Come visit at www.pchsweb.org.

2014

The Patient Care and Affordable Care Act became fully implemented January 1st enabling the uninsured to obtain insurance through the state's Washington Apple Health program or through the Health Benefits Exchange. The published State enrollment report reflected 68% of Kitsap County sign-ups accomplished through PCHS staff; PCHS uninsured rate dropped to 6% by May. Adult dental services were reinstated to Medicaid in January by the state legislature. PCHS hired its first dental hygienist to help meet high community need.

Kitsap County Commissioners awarded PCHS funding for the SBIRT (screening, brief intervention, and referral to treatment) program in early June as part of the long-awaited passage of the 1/10th of 1% sales tax. The SBIRT program supports screening of substance and chemical dependency through an integrated program. As of September and October, PCHS processed 5,000 screenings (with a goal of 12,000 by next June) and 30 referrals to care.

August saw the return of back-to-school fairs in the clinics for the 14th year as part of NACHC's celebration of National Health Center Week. As part of the August week of focused commemoration, PCHS had occasion to present federal congressman Derek Kilmer with appreciation awards from both NACHC and PCHS for his support of community health centers.

PCHS was recognized nationally as one of 30 public and private health care practices as a 2014 Million Hearts® Hypertension Control Champion.



Congratulations to PCHS for being one of the 2014 Million Hearts® Hypertension Control Challenge Champions!

The Sixth Street Clinic restarted its Extended Hours program in December.

PCHS served 24,465 patients in 2014. The rate of uninsured patients dropped to 8% from the 57% of 2012 with implementation of the Affordable Care Act. PCHS employees now number about 180.

2015

Barb Malich, CEO, retired in July after 22 years of visionary, passionate advocacy for the underserved. The Board of Directors selected COO Jennifer Kreidler-Moss as new CEO.

A new dental clinic opened in August 2015 in Port Orchard to meet the gap in community access.

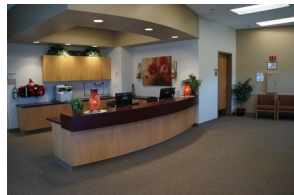
Administrative offices moved down to the 2nd floor of the KPS building in Bremerton, more than doubling capacity. The move allowed the relocation of both the IS and the Health Information Management (HIM) departments to Administration, making way to open our new behavioral health suite in Port Orchard and expand available services at the Wheaton Way Patient Service Center.

2016

In February, PCHS opened a fifth medical clinic, located on the campus of Kitsap Mental Health Services for one day a week. In June, PCHS was awarded \$350,000 through the US Department of Health and Human Services to expand our oral health services, enabling the development of a third dental clinic. The dental clinic opened in November and was the first to be co-located with a community mental health facility in the nation.

In March, PCHS was awarded \$325,000 in federal funding to train and authorize staff for our newly created Suboxone treatment program.

In April, the PCHS Behavioral Health Suite opened on the 2nd floor of the Port Orchard Medical Clinic.



In May, PCHS was awarded \$1M from the US Department of Health & Human Services to increase patient access. PCHS plans include an extensive remodel of the medical section at the Sixth Street clinic to expand access to 2,000 new, unduplicated patients as a patient-centered medical home.

Our first community mural was created on the backside of the Bremerton (6th Street) clinic in June 2016 with the help of community members.



At the end of June, PCHS successfully achieved re-accreditation through AAAHC (Accreditation Association for Ambulatory Health Care, Inc.) which includes recognition as a patient-centered medical home, reflecting continued dedication to patient care.

Wi-Fi, both guest and secured, launched in all locations in preparation for implementation of Patient Portal and our new EMR system, Athena - live in October 2016.

Bay Vista property purchased in November for future development.

PCHS served 25,877 patients in 2016 with 62,609 medical visits, 19,250 dental visits, and 4,812 behavioral health visits.

2017

Promotion for the Patient Portal went into full swing in 2017. The Medication Assisted Treatment (MAT) program was fully launched, an apprenticeship program for medical and dental assistants started, and we hosted our first Crucial Catch Day.

Our first new construction and full-service integrated clinic was given a warm welcome by the Belfair community. The Mason County clinic opened in April at 31 NE State Route 300 on the second floor.

In the spring, Swedish Medical Center approached PCHS to absorb their Kingston clinic to maintain medical services in that area, at 25989 Barber Cut Off Road. With approval of the Board of Directors and after favorable negotiations with Swedish Medical Center, PCHS opened the PCHS Kingston clinic in May. The addition brought our total medical clinic count to seven and added medical care services for the under-served Kingston and the North Kitsap community.



In July, the Board of Directors updated the mission statement to *Peninsula Community Health Services provides accessible, affordable, quality health and wellness services for our communities*. The Guiding Principle was changed to read *To see and value every person*, in recognition of the trend toward telehealth and mobile services.

After a successful transition from the NextGen to Athena EMR platforms in October 2016, PCHS fully embraced the “MyPCHS” Patient Portal. Preliminary promotion to patients at the end of 2017 was encouraging for adoption rates.

In September, PCHS Almira increased the medical clinic hours from one day a week to four days a week, to meet the growing needs of our community. Also, in September, PCHS launched video outreach and education boards in the patient lobbies, funded by a DHSII Grant. Kiosks were installed in the clinics to facilitate patient access to their records.

Our Medication Assisted Treatment (MAT) program went live this year in all medical clinics and PCHS hired full-time Chemical Dependency Professionals.

Our first Crucial Catch Day was held in October, an all-day cancer screening and awareness day co-sponsored by the American Cancer Society and the National Football League. In one day, we provided 67 well women's exams, scheduled 15 mammograms, and connected with



over 100 patients and their families, focusing on breast, cervical and colon cancer screenings, education, and awareness. The event was well attended with special event cancer survivor speakers, the Seattle Seahawks Sea Gals, mascots Blitz and Boom and media coverage from CHPW's medical minute/King-5 TV.



A two-year grant from DentaQuest enabled exploration of dental program improvements. PCHS' first community health worker began in November with a focus on improving cancer screening visits for our patients.

By the end of 2017, PCHS served 29,000 patients in our seven medical and four dental clinics. Staff now number over 230.

2018

The adoption rate for the Patient Portal reached 42% in January, nearing the goal of 50%.

The federal "fiscal cliff" continued to be a concern. In March, Congress extended 70% of community health center mandatory funding for the next two years.

PCHS launched its internal intranet system. The electronic forum provides an easily accessible place to publish company-wide announcements and news items.

Plans began to expand services with two mobile vans, one for behavioral health and the other for medical, as part of our organization's Strategic Plan. Future plans include a dental service mobile van.

PCHS was invited to bid on the Kitsap County jail medical program and submitted an RFP in the fall. Although we were not awarded the contract in the final determination, a partnership developed around MAT services. The Board of Directors endorsed the application as a means to provide continuance of care for part of our patient population.

Three cooking classes were offered to patients this year as part of PCHS' Chop Chop \$5,000 grant award from Amerigroup.

The State's Health Care Authority announced changes in June regarding the assignment of Managed Care Organizations (MCO). Our region was reduced from five to three MCOs effective in 2020. Community Health Plan of

Washington (CHPW) and Coordinated Care were eliminated. The loss of CHPW affected a significant number of our patients.

Working collaboratively with Mason County officials, a one-provider school-based clinic in the North Mason School District started at the beginning of the school year. PCHS provided outreach services to the schoolchildren and staff.

Crucial Catch was held in two clinics this year, Port Orchard and Wheaton Way. PCHS plans to independently continue the helpful screening event.

A new dental clinic opened in Poulsbo in October as part of an innovative, collaborative model. The new Fishline building houses several social service organizations working together to serve a mutual population.

The number of PCHS Community Health Workers (CHW) quickly expanded by the end of the year to support patient services. Our CHWs help patients and their families navigate community resources, promote healthy behaviors, and help our patients improve and maintain their health status.

PCHS is a partner and participant in the Benedict House Respite community program.

Medication Boxes were installed in our pharmacy areas to facilitate the disposal of expired and unused medications.

A partnership with a Bremerton based Eastside Baby Corner (EBC) was formed early in the year. EBC provides free infant and children's items. PCHS staff coordinate receipt of needed items to PCHS patients.



The Behavioral Health program continued to grow this year with additional psychiatric providers. Telehealth became a regular part of psychiatric visits. PCHS received behavioral health licensure from the Division of Behavioral Health and Recovery as a part of being recognized as a provider of mental health and substance use disorder services.

The medical and dental assistant apprenticeship program begun in 2017 is a success with 100% completion. Graduates accepted our employment offers. A second group began apprenticeship.

PCHS hosted two community forums for Senator Maria Cantwell and Senator Patty Murray this year, addressing issues around opioid abuse.

PCHS became a Title X subcontractee in September under the Kitsap Public Health District, supplementing the reproductive health care services we already provide.

Bremerton Sixth Street Clinic began another extensive remodel late in November.

PCHS provided medical care at eight sites and dental services at five by the end of the year. The number of employees grew to 270. PCHS' work on quality metrics remained high despite rapid growth.

PCHS served 31,525 patients in 2018. Of those, over 6,000 were homeless, 1,501 were veterans, and 11% were uninsured. PCHS provided 118,372 visits in 2018. Visit increases were noted across all programs from the previous year: medical visits increased 8%, dental visits increased 16%, behavioral health visits increased 13%, and substance abuse visits increased 117%.

2019

January 22nd, PCHS opened Franklin Street Medical Clinic, a one-provider clinic in Shelton, co-locating with Consejo Counseling and Referral Services. Consejo and PCHS partnered to provide downtown Shelton with integrated health care for primary and behavioral health care.

MAT (Medication Assisted Treatment) services started at the Kitsap County Jail two days a week.

March 1st, the Medical Mobile Clinic began its trek to expand services to those with access issues. First stop, Salvation Army.

Women's health services expanded in April with the onboarding of an experienced OB/GYN provider. Recruitment began for additional providers to build the obstetrical services program.

The Behavioral Health Mobile Clinic went on the road by the end of April with a team consisting of a community health worker (CHW), a Chemical Dependency Professional (CDP), and a Licensed Mental Health Counselor (LHMC).

PCHS achieved re-accreditation with AAAHC in June which included re-certification as a patient centered medical home with added certification as a patient centered dental home.

July 1st, PCHS was appointed the lead organization by the Washington Health Benefit Exchange to oversee Kitsap County's Navigator assistance program for the *Washington Healthplanfinder* as well as for the SHIBA program which assists seniors' enrollment in Medicare.

The Sixth Street Clinic hosted an open house for both mobile vans in August. Attendees included Senator Emily Randall, Representative Michelle Caldier, Congressman Derek Kilmer, and several local elected officials including Mayor Greg Wheeler.

Title X morphed into the Family Planning program due to federal/state conflict regarding funding. Washington state becomes the program manager.

Three new school-based clinics started in Kitsap County with the beginning of the 2019-2020 school year. Sites are located at Esquire Hills Elementary, Fairview Middle School, and Mountain View Middle School. Services include medical and behavioral health.

The Board of Directors endorsed adopting needle exchange services in Kitsap County and the program began October 1st with support from KPHD. The service is available throughout our five pharmacies with plans to later expand to the Behavioral Health mobile van to optimize access.

PCHS behavioral health staff joined North Mason Fire Department's Quick Response Team (QRT) on November 4th, sending a Substance Use Disorder Provider (SUDP formerly titled CDP) to support the NMFD's calls involving overdose cases.

PCHS served 34,507 patients in 2019, the majority of whom have Medicaid insurance; 3,200 reported no insurance and 6,524 had private insurance. The number of homeless patients increased to 7,496. Program visits increased from the previous year again - medical by 6%, dental by 6%, and behavioral health visits increased by 28%.

2020

January, PCHS co-located with Agape. PCHS' Licensed Mental Health Counselor provides mental health services for participants in Agape's substance use disorder treatment program.

March, PCHS passed its federal (HRSA) operational site visit with absolutely no findings.

March, Kitsap County felt the beginning impact of a global spread of a highly contagious novel coronavirus. PCHS clinics remained opened to serve the community with dental services provided on an emergent basis. PCHS helped to staff the County's two Quarantine and Isolation sites and one of our providers assisted the 911 program with overflow calls, providing virtual office visits. PCHS started providing COVID testing services at the Fairgrounds the end of April.

March, the State Legislature approved a capital request for funding of a PCHS school-based portable clinic for South Kitsap. The PCHS Board approved expansion to Central Kitsap schools as well (Barker Creek Community School and Klahowya Secondary School).

April 20: The Silverdale clinic opened, earlier than anticipated to offer limited medical services for pediatric appointments two days a week to provide a COVID-free environment for patients and parents. Full services began in September after Labor Day holiday.

PCHS behavioral health services started April 20th at Agape through telehealth.

May, the Bremerton Ambulatory Team (BAT) launched. The BAT unit will provide ER intervention services to frequent users of the Bremerton Fire Department's EMT unit in a core area of the city.

One of PCHS' obstetrical physicians delivered the first PCHS baby in July.

PCHS received a gold quality award from the American Medical Association related to our work improving our patients' blood pressure.

Limited services (due to continued COVID-19 social precautions) began in Barker Creek Community School and Klahowya Secondary School late 2020.

PCHS became a contracted vaccinator with Washington State's Department of Health when coronavirus vaccines became available in December. Vaccination of PCHS employees began as part of the rollout stage for health care and first responder workers.

By the end of 2020, PCHS served 34,977 patients with services in Kitsap and Mason Counties in 11 building sites, 6 schools, 5 mobile vans, and 2 partner sites (Agape and Salvation Army) - located in Kingston, Poulsbo, Silverdale, Bremerton, Port Orchard, Belfair, and Shelton. PCHS had 282 full-time employees.

2021

PCHS COVID testing at the Fairgrounds ended mid-January after running for several months in 2020. PCHS moved the vaccination site from the Sixth Street clinic to Kitsap Transit's donated Gateway Center building in February and added a vaccination site at the North Mason School District. Disparate communities had access to vaccinations through PCHS' coordination with community and church leaders. Staff took to the water the end of May and provided COVID vaccinations on the Seattle-Bremerton ferry run. By the end of August, PCHS had given over 46,000 vaccinations in Kitsap and Mason Counties. A newspaper ad was run to thank the multitude of community partners with the vaccination movement: Kitsap Transit for the use of their Gateway Center, North Mason School District for the use of their gymnasium, our community partners who hosted outreach events, countless volunteers who supported the delivery of vaccines, and to PCHS employees for their time and effort for the mass vaccination project.

The Dental Mobile clinic launched services April 9th.

School-based services started for South Kitsap School District in August, located at the Discovery Alternative High School.

Established the Immigrant Health Fund in April as an additional patient assistance funding source.

PCHS took delivery of its first wheelchair access van in May with a second one pending.

Earned two gold awards from the American Heart Association for quality improvement work with type 2 diabetes and cholesterol as well as three national awards from HRSA for Advancing Health Information Technology (HIT) for quality, as a COVID-19 vaccinator, and recognition as a health center quality leader. PCHS was also a winner in the P4 Challenge which recognized efforts to promote pediatric health in light of declining numbers during the pandemic.

The Board of Directors updated the mission and core values statements in August. Mission statement: *PCHS exemplifies a culture of community service.* Core values: Patient Driven/Empathetic/Staff Empowered. The vision statement (To eliminate healthcare disparities in our communities) and guiding principle (To see and value every person) remained unchanged.

Opened a new site in rural Pierce County in late fall. The Key Peninsula clinic opened November 17th with comprehensive services and our first drive-through pharmacy.

The Board of Directors approved the purchase of a building on Clare Avenue in Bremerton to replace the leased Wheaton Way facility. Reconstruction plans include development of a full-service clinic and will include the dental residency program.

Began developing plans for the Bay Vista property. The initial buildout of the campus will include storage and maintenance facilities for the growing fleet of vehicles, a small communicable disease clinic, and a COVID testing area.

By the end of 2021, PCHS served 38,170 patients with services in Kitsap and Mason Counties, and now rural Pierce County, with 304 full-time employees. Recognition that the number could be inflated due to our open COVID vaccination events to the community; the events likely led to many registering as a patient for the first time.

2022

Normalcy began to return with the fading of the global pandemic. Over the year, PCHS continued to expand its school-based clinic network and the mobile van fleet. The Board of Directors voted to add medical respite services. Community outreach events began to open up again with relaxation of pandemic measures.

Despite the pandemic, PCHS continued award winning achievements with several health center awards such as 2021 Gold Health Center Quality Leader (second year recipient), 2021 Advancing HIT for Quality (third year recipient), COVID-19 Vaccinations, Access Enhancer, and Patient Centered Medical Home. Also recognized by the American Heart Association for work around diabetes, hypertension, and chronic disease care.

Community Health Center Quality Recognition (CHQR) Badges



Nationwide, PCHS was 1 of 144 community health centers recognized as a Gold Health Center Quality Leader and one of the top 10%. In Washington state, PCHS was one of two recognized for best overall clinical work for 2021. In addition, PCHS was one of nine Washington CHCs recognized as Health Disparities Reducer which recognizes health centers that met or exceeded Healthy People 2030 benchmarks or demonstrated a 10% improvement across racial/ethnic groups in certain quality measures in 2020 and 2021.

Three new school-based clinics were added to the network: Kingston and Bremerton high schools in April and Olympic High School in August.

The Salvation Army co-location was added as a HRSA service site in May with behavioral health services.

PCHS co-located with KMHS' new Pendleton Place, a supportive housing complex which opened in spring. A one-exam room clinic offers primary care medical services along with the PCHS dental mobile twice a week.

The Dental Residency program went on hiatus while the program underwent expansion; re-opening planned for July 2023.

In early spring PCHS added expanded family planning services in Mason County through our Shelton clinic and mobile van. Title X program reinstated in PCHS' overall family program in November with Washington State's resumption of federal funding.

The mammogram mobile arrived.

The Patient Service Center and the IS Department moved to office space on Wheaton Way in July. The Patient Service Center officially renamed to Call Center.

June 29: PCHS purchased 810 6th Street (former location for the Kitsap Rescue Mission) with plans to renovate for the developing medical respite program.

July: Achieved re-accreditation through AAAHC with high marks. Continuation of Patient Centered Medical and Dental Homes recognition.

Social Determinants of Health (SDOH) program launched. During an office visit, patients are screened for various social needs and provided appropriate referrals or assistance as needed, such as housing eviction, legal paperwork, food scarcity, abuse, transportation, and more. Voter registration was added to screening questions in July/August.

September 14: PCHS and Kitsap Legal Services hosted a joint legal forum as part of the SDOH program with legal assistance available for eligible income levels. Plans are to offer these services quarterly.

The PCHS Board of Directors moved to purchase the Bremerton Lindquist Dental building and practice which closed the end of 2021. The purchase was supported by the co-located Boys & Girls Club and the Bremerton school district, both potential community partners within the campus.

September 19: The Clare medical clinic opened, replacing the Wheaton Way location with comprehensive services and Extended Hours.

September 30: Closure of the obstetrical program.

Construction of parking lot for Bay Vista campus began and will include garage space for mobile fleet.

November: Pharmacy residency program approved for the next four years.

November 28: Clare's dental side of the building opened for services, becoming PCHS' 8th dental location.

By the end of 2022, PCHS served 40,007 patients with services in Kitsap, Mason, and rural Pierce counties, with 317 full-time employees. Of the 40,007 patients, 32,622 were seen for medical services, 14,851 for dental, and 4,009 for behavioral health services. Over 3,500 were school-based health center patients, an increase from the 3,173 seen the previous year. The uninsured rate was 6% (7% in 2021), Medicaid was 57% (60% in 2021), Medicare was 13% (unchanged from 2021), and other third party was 24% (20% in 2021). There were 135,884 total encounters for all programs.

2023

In January, the Board of Directors approved starting a separate housing program on an initially small scale to support the County's scarce housing. Cedar House, located on 5th Street near the developing medical respite center in Bremerton, was purchased in February. By the end of the year, Cedar House was approved as voucher-based housing with two family units. Hemlock House on 6th Street was added to the housing program in August. The 29-unit Sage Apartment complex was purchased in October as housing for PCHS workforce with completion scheduled for early 2024.

A lobby greeter program debuted in January in the Port Orchard and Sixth Street clinics with a grant from Community Health Plan of Washington.

A new PCHS housing logo was launched around May.

The Board of Directors approved the purchase of a site on Bainbridge Island.



Mobile services expanded. Bremerton High School provided parking for the growing fleet until the Bay Vista parking lot was completed this year. The offsite COVID vaccination site moved from its temporary location at Gateway Center to mobile operations early in the year. Services started in June at the Juvenile Detention Center utilizing the mobile clinic.

July, Central Kitsap High School and Poulsbo Middle School brought the number of school-based clinics to 12.

Services expanded with the purchase of the Lindquist Dental Bremerton site in February; the Family Dental Care clinic opened in May 2023 as a pediatric-focused clinic.

Kitsap Children's Clinic (KCC) closed after 30 years serving the community; we opened the PCHS Children's Clinic at the same location in September, serving KCC patients and retaining some of the KCC staff.

In June we purchased property in Poulsbo to eventually replace the leased space at 7th Avenue.

The PCHS Foundation became reality in July 2023 with establishment of Articles of Incorporation, Bylaws, and the appointment of three Board members from the PCHS Board of Directors.

The Youth Volunteer Program launched in March, as part of PCHS' Strategic Plan to build the workforce. The program offers 14-18 year olds firsthand opportunity to discover potential interest in the varied career fields of healthcare.

The legal department expanded. While corporate counsel represents the organization's interests, the Medical Legal Partnership (MLP) attorney uniquely represents PCHS patients. The MLP program is rare across the nation by offering in-house assistance rather than making legal referrals.

A newly designed PCHS website launched in May.

By the end of 2023, 412 employees served the three-county region for 43,576 patients.

2024

January, PCHS passed its federal (HRSA) operational site visit with no findings.

February, a ribbon-cutting event with PCHS Board members, the Bremerton mayor, and Wellpoint was held to celebrate Wellpoint's donation of a mobile van.

March, open house at Cedar House to celebrate PCHS' new housing program. In addition, the Board of Directors approved the purchase of additional property at 616 Pacific, Bremerton, with potential as additional parking or as a kitchen/meal center for the neighboring future PCHS Medical Respite Center.

April, opened a community clinic on Old Clifton Road in Port Orchard. While the clinic is open to the community, jail inmates will also be part of the patient panel. PCHS mobile clinics have been providing clinical services to discharged jail inmates, supporting transition back into the community.

April, Mental Health America awarded PCHS a Gold level Bell Seal, recognizing the organization nationally as a workplace that supports employee mental health and provides positive worker experiences. PCHS was awarded an innovative housing award from Kitsap Housing and Homeless Coalition for the Sage Workforce Housing project. Open house held in May.

Work to develop the infrastructure of the new PCHS Foundation began in earnest this year.



PCHS' Dental program became fully staffed with dentists by the end of the year. PCHS dentists expanded their services to include dental cleaning.

The Board of Directors approved changing to a different property for the proposed Bainbridge Island clinic.

In August, the Board approved the addition of a "mini respite" clinic co-located with the Clifton Clinic. The unit would provide an opportunistic experience for operating a respite care model on a smaller scale before opening the larger Medical Respite Center in Bremerton.

PCHS' fledgling housing program had a setback when Cedar House sustained extensive flood damage in October caused by an untimely and unexpected pipe fitting failure. Damage remediation would be effected within budget, however, with a restart of the Bremerton Housing Authority's tenant voucher program upon completion in 2025.

PCHS received an award from the Board of Judicial Administration for "Innovative Justice" for our Clifton Clinic services.

PCHS staff have been proactively advocating for state level insurance coverage for incarcerated individuals; one of our legislative representatives plans to propose such a bill.

By the end of 2024, employee tenants occupied the Sage Apartments workforce housing, Hemlock House was awaiting demolition along with the 616 Pacific building, construction of the first building on the Bay Vista campus had begun, and construction was anticipated to be completed in 2025 for the new Poulsbo and Bainbridge Island clinics as well as for the Medical

Respite Center. The mini respite project was stalled due to permitting problems with the City. A lease was in negotiation for a dental site at the Spinnaker building on Kitsap Way in Bremerton.

At one point during 2024, PCHS employed 443 employees which dropped to 418 by the end of the year through restructuring of some departments for efficiency and implementation of a hiring freeze as well as some layoffs at the end of the year to adjust to a tightening healthcare budget.

PCHS provided services through 9 dental and 15 medical locations, 11 behavioral health offices, 8 mobile vans, and 12 school-based health centers.

PCHS Mobile Vans continue to provide medical, dental, and behavioral health services throughout Kitsap County, North Mason, and the Key Peninsula with 2,757 encounters for 2024.

By the end of 2024, PCHS provided services to 50,167 patients, an increase from 43,576 in 2023.